

# Public Document Pack



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11 August 2016

## NOTICE OF MEETING

A meeting of the **OBAN LORN & THE ISLES COMMUNITY PLANNING GROUP** will be held in the **CORRAN HALLS, OBAN** on **THURSDAY, 18 AUGUST 2016** at **2:00 PM**, which you are requested to attend.

Douglas Hendry  
Executive Director of Customer Services

## BUSINESS

### 1. WELCOME AND APOLOGIES

### 2. DECLARATIONS OF INTEREST

### 3. MINUTES

(a) Oban, Lorn and the Isles Community Planning Group - 19th May 2016  
(Pages 1 - 10)

(b) Minute of the Third Sector and Communities CPP Strategic Group meeting  
held on the 24 May 2016 (for noting) (Pages 11 - 16)

### 4. **STANDING ITEM: MANAGEMENT COMMITTEE UPDATE** (Pages 17 - 20)

Report by Community Planning Manager

### 5. **REVIEW OF SOA DELIVERY PLANS** (Pages 21 - 24)

Report by Community Planning Officer

### 6. **WAYS TO IMPROVE COMMUNICATION** (Pages 25 - 28)

Report by Community Governance Manager

### 7. **PARTNERS COMMUNICATION**

Opportunity for Community Planning Partners to highlight items of interest and future events.

**8. OUTCOME 2: WE HAVE INFRASTRUCTURE THAT SUPPORTS GROWTH**

- (a) Sustainable Transport on Mull and Iona

Update by Rebecca Lewis, Mull and Iona Community Transport Group

- (b) Tiree Cherette Update

Update by Tiree Community Development Trust

- (c) Community Broadband Scotland (Pages 29 - 30)

Report by Campbell Cameron, Community Broadband Scotland

- (d) Scottish Water

Update by Regional Manager, Scottish Water

- (e) Strategic Housing Investment Plan (Pages 31 - 36)

Report by Housing Services Manager

- (f) ACHA Update (Pages 37 - 44)

Presentation by Regional Manager, ACHA

**9. OUTCOME 6: PEOPLE LIVE IN SAFER AND STRONGER COMMUNITIES**

- (a) Scottish Fire and Rescue Service - Annual Update (Pages 45 - 48)

Report by Stuart MacLean

- (b) Community Justice Strategy Consultation (Pages 49 - 54)

Report by Mary Holt, Criminal Justice Social Work Partnership

**10. DATE OF NEXT MEETING - THURSDAY AT 6:30PM IN THE CORRAN HALLS, OBAN**

Discussion facilitated by the Community Governance Manager on items for inclusion on the Agenda for the next meeting.

Outcomes to be discussed:

**OUTCOME 3: EDUCATION, SKILLS AND TRAINING MAXIMISES OPPORTUNITIES FOR ALL**

**OUTCOME 4: CHILDREN AND YOUNG PEOPLE HAVE THE BEST POSSIBLE START**

Margaret Adams, Ardchattan Community Council (Chair)  
Councillor Elaine Robertson (Vice Chair)  
Lorna Elliott, Community Governance Manager (Clerk)

Contact: Danielle Finlay, Senior Area Committee Assistant – 01631 567945

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**MINUTES of MEETING of OBAN LORN & THE ISLES COMMUNITY PLANNING GROUP held  
in the OBAN HIGH SCHOOL  
on THURSDAY, 19 MAY 2016**

**Present:** Margaret Adams, Ardchattan Community Council (Chair)  
Councillor Roddy McCuish  
Councillor Elaine Robertson  
Councillor Neil MacIntyre  
Lorna Elliot, Community Governance Manager, Argyll and Bute Council  
Samantha Quarton, Community Planning Officer, Argyll and Bute Council  
Kevin Baker, Library Development Officer, Argyll and Bute Council  
Stuart Green, Corporate Support Manager, Argyll and Bute Council  
Jillian Gibson, Community Sports Hub Officer, Argyll and Bute Council  
Maureen Evans, Community Learning & Development Worker, Argyll and Bute Council  
Gene Palmer, North Argyll Youth Forum  
Peter Bain, Head Teacher of Oban High School  
Louise Lawson, Deputy Head Teacher of Oban High School  
Derek Wilson, Scottish Fire and Rescue  
Sgt Alan Long, Police Scotland  
Caroline Henderson, Health and Social Care Partnership  
Lucinda Gray, Highlands and Islands Enterprise  
Andrew Campbell, Chair of Argyll College  
Joan Best, Argyll and Bute TSI  
Eleanor MacKinnon, OLI Health and Wellbeing Network  
Martin Laing, The Oban Times  
Marri Malloy, Oban Community Council  
Kieron Green, Oban Community Council  
Duncan Martin, Oban Community Council  
Jane Darby, Kilmore Community Council  
Jill Bowis, Ardchattan Community Council

## **1. WELCOME AND APOLOGIES**

The Chair welcomed everyone to the meeting and general introductions were made.

Apologies for absence were intimated by:-

David Adams McGilp, Visit Scotland  
Pam Parker on behalf of Luig Community Council  
Campbell Cameron, Community Broadband Scotland  
Laura MacDonald, Argyll and Bute Council  
Jessie MacFarlane, Oban Community Council

## **2. DECLARATIONS OF INTEREST**

There were no declarations of interest intimated.

### 3. ELECTION OF A NEW VICE CHAIR

Councillor McCuish had resigned from Vice Chair due to work pressures.

A report advising members of the procedure which must be followed in order to elect a Chair or Vice Chair to the Oban, Lorn and the Isles Community Planning Group was considered.

The Chair opened up nominations from the Group, for the position of Vice Chair of the Oban, Lorn and the Isles Community Planning Group

Councillor Elaine Robertson was proposed by Councillor McCuish and seconded by Marri Malloy of Oban Community Council. No other nominations were received and Cllr Robertson was elected to the position of Vice Chair.

#### **Decision**

The Group nominated Councillor Elaine Robertson as the new Vice Chair of the Oban, Lorn and the Isles Community Planning Group,

(Ref: Report by Community Governance Manager dated 19<sup>th</sup> May 2016, submitted).

### 4. MINUTES

#### **(a) Oban, Lorn and the Isles Community Planning Group 11 February 2016**

The Minute of the meeting of the Oban, Lorn and the Isles Community Planning Group held on 18<sup>th</sup> February 2016 was approved as a correct record, subject to the amendment on page 9, should read “North Argyll Carers Centre were currently working with over 80 young carers in the area”, not “TSI”.

#### **(b) Minute of the Third Sector and Communities CPP Strategic Group meeting held on 24<sup>th</sup> February 2016 (for noting)**

The Group agreed to note the minute of the Third Sector and Communities CPP Strategic Group held on 24<sup>th</sup> February 2016.

### 5. STANDING ITEM: MANAGEMENT COMMITTEE UPDATE

A report informing members of the Area Community Planning Group of highlights from the Community Planning Partnership (CPP) Management Committee meeting on 24<sup>th</sup> March with particular emphasis on matters raised by the Area Community Planning Groups, was considered.

The Chair opened the meeting for questions and the following comments were made:

- Councillor McCuish advised that we need to encourage more key workers to come to Oban, Lorn and the Isles and suggested that we work closely with the Register of Social Landlords as housing was an issue Mr Bain suggested that a working group

be formed to promote why Argyll and Bute is a wonderful place to live and work. Mr Bain advised that he offers relocation packages when people apply for jobs in the High School and staffing accommodation in the hostel annex building may be used for a short period of time, until teachers can find their own accommodation.

- The Chair asked Mr Bain for an update relating to teacher numbers issue which had been discussed at the February 2016 meeting Mr Bain intimated that he was very grateful to the OLI Area Committee and the Parent Council for working closely with the High School to get more teachers for the next 12 months in the High School.
- Discussion took place on road closures and the possibility of using the backroad from Oban to Connel. It was noted that Police Scotland and the Council have looked into the back road and confirmed it is not a suitable diversion route.
- It was noted that Oban High School and the Home Care Provision are not notified of road closures around Oban and Lorn, This can have a serious impact on school children getting home from school and Home Carers visiting their next client. The Community Planning Officer agreed to contact Police Scotland and the Education Department regarding this issue and undertook to update the Group on how things have progressed.
- Eleanor MacKinnon of OLI Health and Wellbeing Network suggested that we ask the CPP Management Committee if Chairs of the Area Community Planning Group could sit on their Committee as the group feels this matter should be reviewed.

### Decision

The Group:

1. Noted the response set out in section 4 of the report to issues raised by Area Community Planning Groups;
2. Requested that the Area Governance Manager, Shirley MacLeod, take any further comment to the CPP's Management Committee meeting on 9<sup>th</sup> June 2016; and
3. Agreed to distribute the attached highlights of the CPP Full Partnership meeting to around their networks to interested and relevant persons and community groups.

(Ref: Report by Community Planning Manager, dated 19<sup>th</sup> May 2016, submitted).

## 6. PARTNERS UPDATES

The group heard verbal updates from the following partners:

### Scottish Fire and Rescue

Derek Wilson of Scottish Fire and Rescue gave an update to the Group. He thanked everyone who attended the Engagement Event on 27<sup>th</sup> April and confirmed it has been their highest attended meeting to date.

He confirmed that their Strategic Plan is due to be released for a 10 week consultation period on 31<sup>st</sup> May 2016 and that this will be online and sent out to Community Councils.

Mr Wilson advised that training is now underway for the Swift Water Rescue and all staff will be trained by mid-July at technician level. He confirmed that a boat will be supplied to Oban Fire Station in August and training will be provided with a go live date before the end of the year.

Mr Wilson updated the Group on the seasonal action plans which cover grass fires, wild fires and similar and they have raised awareness of the issue with farmers within the area.

He advised that they are continuing their partnership with the British Heart Foundation by offering CPR training to anyone who is interested at no cost. Mr Wilson agreed to get in touch with the Head Teacher of Oban High School to carry out training with pupils.

Mr Wilson confirmed that there are 5 new trainees which have started in the Oban station who have completed their training and have all joined a group in the force. He advised that not all fire fighters chose to locate their families in the Oban area and mentioned housing availability as a potential issue.

The group noted the information provided and it was agreed that accommodation for new workers coming to Oban be brought up with ACHA at the August Community Planning Group meeting.

### Police Scotland

Sgt Long gave an update to the group on the recent recruitment drive that Police Scotland are currently undertaking to target local people for local jobs so they can remain in the area with their families. He confirmed that there are both full time and Special Constable posts available. He advised that there are currently 3 officers on secondment in Oban, Lorn and the Isles for the tourist season and Police Scotland have provided them accommodation in the area.

Sgt Long confirmed that Oban Live was very successful from a Police point of view and there were no arrests.

He advised that they are following two strategies at the moment which covers rural crime prevention for theft of quadbikes, equipment, livestock etc where they are undertaking steps to prevent this occurring.

He confirmed that there is a new fire arms legislation which comes into action this year which allows individuals to licence their air rifles and they hope this will reduce the number of weapons on the street.

Stg Long updated the group on the online safety and sexting campaign which helps build awareness and advised that he visited Oban High School to talk to first and second years which went well.

The group noted the information provided.

### Argyll and Bute TSI

Joan Best from Argyll and Bute TSI gave an update to the group. She confirmed that a volunteer recruitment fair will take place on 1<sup>st</sup> June between 11am-4pm in Glencruitten Church Hall and that new organisations have signed up to provide volunteer opportunities.



She advised that Volunteer of the Year Awards will be taking place on 16<sup>th</sup> September in Oban this year in the Argyllshire Gathering Halls with Bill Clifford of Mary Meals being the guest speaker. She asked members to consider making nominations

The group noted the information provided.

### **7. REVIEW OF SOA DELIVERY PLANS**

The Group heard a verbal update regarding progress relating to the review of the SOA Delivery plans and a presentation on the Community Empowerment (Scotland) Act consultation from the Community Planning Officer.

This led to a discussion around the potential impact of the Community Empowerment Act with regards to locality planning and the following points were made:

- There was concern that there was duplication and confusion with the Health and Social Care Partnership's locality plan. The group felt that that there was overuse of the word "locality";
- Felt that locality plans should be about local issues and what can be achieved rather than having a plan about other plans;
- Suggested linking boundaries of locality plans (Community Planning) to those of the Health and Social Care Partnership
- There was also concern that no resource was being made available by the Scottish Government to accompany the Community Empowerment (Scotland) Act requirements.

#### **Decision**

The Group noted the presentation and information provided.

(Ref: Presentation by Community Planning Manager, dated 19<sup>th</sup> May 2016, submitted)

### **8. FEEDBACK FROM THE AREA COMMUNITY PLANNING GROUP MEMBERS SATISFACTION SURVEY**

The Community Governance Manager took the Group through a report which provided feedback to members on the findings of the Area Community Planning Group – Members satisfaction survey 2016.

The Chair opened the meeting for questions and the following comments were made:

- It was suggested that all Area Chairs across Argyll and Bute meet;
- The format of meetings needs to be looked at;
- It was noted that the agendas are too big and that the Chair is always under pressure to get through each item on time;
- It was suggested that we have 6 Community Planning Groups per year instead of 4 and cover one outcome per meeting;

- It was suggested that we take the outcomes first on the agenda to allow people to leave after their item

### **Decision**

The Group noted the contents of the report and it was agreed that a working group of the Chair, Councillor Robertson and Eleanor MacKinnon be set up to take the above comments forward. The working group will be supported by the Community Governance Manager.

(Ref: Report by Community Governance Manager dated 19<sup>th</sup> May 2016, submitted).

## **9. OUTCOME 1: THE ECONOMY IS DIVERSE AND THRIVING**

### **(a) Update on the Economy - HIE**

Lucinda Gray of HIE spoke to a report which provided an update on progress at an overall strategic level for the period to end March 2016 on Outcome 1: The economy is diverse and thriving, was considered and general discussion on the contents of the report followed

### **Decision**

The Group noted the contents of the report.

(Ref: Report by Lucinda Gray of HIE dated 19<sup>th</sup> May 2016, submitted).

### **(b) Oban as a University Town**

The Chair of Argyll College took the Group through a report on Oban as a university town.

Discussion took place on the seven recommendations which were adopted by the Oban University Town Steering Group, which are:

- Developing the academic offer
- Effective town management
- Branding
- Economic contribution
- Internationalisation
- Accommodation and infrastructure
- Creativity and culture as a mode of engagement

### **Decision**

The Group noted the information provided.

(Ref: Report by Lucinda Gray dated 19<sup>th</sup> May 2016, submitted).

### **(c) Partnership Structures to Develop Culture and Heritage**

The Library Development Officer took the Group through a report on the partnership structures to develop culture and heritage. Information on a

potential European Funded Arts and Culture project which is early stages of development was tabled at the meeting.

There was a general discussion regarding cultural development within the area and it was noted that The Rockfield Centre was in close contact with Mr Baker regarding the project he was taking forward.

### **Decision**

The Group noted the information provided.

(Ref: Report by Library Development Officer dated 19<sup>th</sup> May 2016, submitted).

#### **(d) Tourism Experience across Argyll and Bute**

Unfortunately David Adams McGilp of Visit Scotland could not attend this meeting but the Group considered his Argyll and the Isles Activity Reports from April 2015 – March 2016

### **Decision**

The Group noted the contents of the report.

(Ref: Report by David Adams McGilp, Visit Scotland dated 19<sup>th</sup> May 2016, submitted).

#### **(e) Economic Forum**

The Corporate Support Manager provided the Group with a presentation on the Economic Forum Development and feedback received. Key points covered in the presentation included:

- Understanding the demographics of the Area
- Approach of the Economic Forum
- Opportunity for growth in tourism
- Food and Drink industry opportunities
- Young people and education
- Other areas of opportunity with a focus on expanding small businesses
- Barriers to economic growth
- A shared vision moving forward

A general discussion on the points raised followed the presentation

### **Decision**

The Group noted the contents of the presentation.

(Ref: Presentation by Corporate Support Manager dated 19<sup>th</sup> May 2016, submitted)

**10. OUTCOME 5: PEOPLE LIVE ACTIVE, HEALTHIER AND INDEPENDENT LIVES**

**(a) Standing Item: Health and Social Care Integration**

A report providing the Oban, Lorn and the Isles Community Planning Group with a progress report on the actions undertaken to establish the Argyll and Bute Health and Social Care Partnership (HSCP) from 1<sup>st</sup> April 2016, was considered.

Ms Henderson advised the group that Annie MacLeod is the new Locality Manager for Oban, Lorn and the Isles. She started in post 3 weeks ago.

**Decision**

The Group agreed to note the contents of the report.

(Ref: Report by Head of Strategic Planning and Performance, dated 19<sup>th</sup> May 2016, submitted).

**(b) Health Improvement Team**

A report updating the Community Planning Group on activity to improve the health of Argyll and Bute's people during 2015-16, was considered.

**Decision**

The group noted the report.

(Ref: Report by Alison McGrory, NHS Highland dated 19<sup>th</sup> May 2016, submitted).

**Health and Wellbeing Network**

Eleanor MacKinnon of OLI Health and Wellbeing Network updated the group on her report which advises that Argyll and Bute are the only area in Scotland to have established a model of Health and Wellbeing Networks which are effective in supporting and building capacity in local communities to improve health. The report states that the Health and Wellbeing networks offer opportunities for local communities to come together to support local projects which meet local needs.

Ms MacKinnon also updated the group on the funding which is available through OLI Health and Wellbeing Network. She confirmed that applications are now open for grants of up to £2,000 to any new project that will provide health benefits to people in the area. She advised that details of this can be found on their website..

**Decision**

The Group:

1. Noted the contents of the report;
2. Noted that members are invited to link to the local networks and offer their support; and
3. Noted the benefits of the Health and Wellbeing Network and agreed to cascade this local resource to the wider community.

(Ref: Report by Eleanor MacKinnon, OLI Health and Wellbeing Network dated 19<sup>th</sup> May 2016, submitted).

### Lorn and Oban Healthy Options

Eleanor MacKinnon took the group through a report on behalf of LOHO which updates the Oban, Lorn and the Isles Community Planning Group on their progress since presenting last year which confirms they continue to develop and provide an increasing range of services to help people with chronic conditions improve their health and quality of life. She advised that full details of this can be provided but she briefing updated the group on the representations, the work and the immediate future of LOHO.

### **Decision**

The group noted the information provided.

(Ref: Report by Hugh McLean, LOHO dated 19<sup>th</sup> May 2016, submitted).

### **(c) Health and Wellbeing in Oban High School**

The Deputy Head Teacher of Oban High School took the group through a presentation on the recent success and learning of Oban High school, relating to outcome 5 of the Single Outcome Agreement.

She spoke about some of Oban High School's groups such as the school of Rugby, the fantastic dance show which the school holds, the traditional school of music and the Oban High School Pipe Band and Oban Saints Youth Football. She confirmed that the Royal Navy, the Royal Marines and St Andrews University had all been in contact with the school to arrange training or advice.

Ms Lawson also showed the group a 2 minute video which helped raise awareness to pupils on suicide and to try and get more people to come forward for help.

### **Decision**

The group noted the presentation and video and congratulated the school for their ongoing success.

(Ref: Presentation by Deputy Head Teacher of Oban High School dated 19<sup>th</sup> May 2016, submitted).

**11. DATE OF NEXT MEETING**

The Community Governance Manager advised that at the next meeting of the group, discussion on Outcome 2: We have infrastructure that supports growth and Outcome 6: People live in safer and stronger communities would be had. She invited Partners to submit items for discussion under these outcomes.

The Group noted that the next meeting of the Oban, Lorn and the Isles Area Community Planning Group will take place on Thursday 25<sup>th</sup> August 2016 at 2pm in the Corran Halls, Oban and the Senior Area Committee Assistant agreed to look into setting up VC links between the islands so that we can have an island focussed meeting.

**MINUTES of MEETING of THIRD SECTOR AND COMMUNITIES GROUP held in the COUNCIL  
CHAMBERS, KILMORY, LOCHGILPHEAD  
on TUESDAY, 24<sup>TH</sup> MAY 2016**

**Present:**

Councillor Robin Currie (Chair)

Arlene Cullum, Argyll and Bute Council  
Colin Fulcher, Argyll and Bute Council  
Rona Gold, Argyll and Bute Council  
Rebecca Hepburn, Argyll and Bute Council  
Glenn Heritage, Argyll and Bute TSI  
Jeannie Holles, Argyll and Bute Council  
Laura MacDonald, Argyll and Bute Council

Alison McCrossan, Scottish Health Council  
Judy Orr, Argyll and Bute Council (Lync)  
Alex Purdie, Scottish Fire and Rescue Service  
Samantha Quarton, Argyll and Bute Council  
Cleland Sneddon, Argyll and Bute Council  
Lana Stewart, Police Scotland

**1. WELCOME AND APOLOGIES**

Apologies were received from

- Morag Brown, Argyll and Bute Council
- Ailsa Clark, Inpsiralba
- Lorna Elliot, Argyll and Bute Council
- Alison Hardman, NHS Highland
- Shirley MacLeod, Argyll and Bute Council
- Audrey Martin, Argyll and Bute Council
- Petra Pearce, Argyll and Bute TSI
- Helen Sikora, NHS Highland

**2. MINUTES OF MEETINGS**

The minutes of the meeting held on the 24<sup>th</sup> February 2016 were approved as a correct record.

**3. MATTERS ARISING**Partner websites

Rona advised that an immediate action would be sent from this meeting to collate a note of all partner's websites. The websites are requested to provide an idea of where there is duplication and opportunities for partners, are where communities can be signposted to.

**Action: All partners to provide details of their websites to Samantha**

Events Calendar

Rona advised that the events calendar would provide an opportunity for partners to work together on upcoming events.

*Transport Solutions Workshop Day*

The draft agenda for this was circulated. Glenn advised that delegates would be by invitation however she welcomed suggestions on attendees. Glenn confirmed that the

target audience was community transport providers, service users, Council and NHS Highland transport representatives and that all four administrative areas plus the islands should be reflected. Suggestions to Glenn on attendees were the Scottish Ambulance Service, representatives of the Scottish Disability Forum who were due to attend a similar event which was cancelled, the Department for Work and Pensions and Job Centre Plus.

### *An Enterprising Event – funding and procurement for third sector organisations*

Glenn advised that most of the speakers and workshops were now confirmed and that this replaces the event that was scheduled for March. Glenn confirmed that there was funding available to cover travelling expenses and that there were no current plans to run the same event in another area of Argyll and Bute.

### *Gaelic Gathering*

Laura advised that this would be taking place on the 20<sup>th</sup> August at the Corran Halls, Oban. Attendance would be by invitation only but Laura was happy to receive suggestions on attendees. The purpose of the Gaelic Gathering is to strengthen Gaelic within Argyll and Bute, looking at education, tourism and contributions to the local economy. Glenn advised that the TSI may be able to assist with travel expenses for this event.

### *Enterprise Week*

Arlene advised that there would be an Enterprise Week in November and that there would be a Social Enterprise day as part of this week. Arlene to send further details to Samantha for inclusion within the calendar.

### *Early Years Conference*

Cleland advised that Kathleen Johnston was organising the annual Early Years Conference which brings together many Third Sector Providers in connection with early years. Samantha to contact Kathleen to obtain more details for inclusion within the calendar.

**Actions: Laura and Arlene to provide details to Samantha on their respective events for inclusion within the events calendar.**

**Samantha to contact Kathleen Johnston regarding the Early Years Conference for inclusion within the calendar.**

### Other

Alison queried who the appropriate person was to link in with in regards to Community Empowerment and the Integration of Health and Social Care now that the Community Development Manager post is no longer in existence. Rona confirmed that she is the manager of both Community Planning and Community Development which links strategic and local action and that representatives from the Community Development team sit on the Community Empowerment working group.

## **4. UPDATES FROM PARTNERS**

The updates from partners were noted. Colin gave a verbal update on LEADER and advised that final guidance was being awaited by the Scottish Government before an official launch but that they were open for expressions of interest under themes one and two of the LEADER strategy. It was hoped that an official launch



would happen in August/September 2016, once the guidance was in place. It was noted that 44 expressions of interest had been received already and that the focus was on eligibility. It was agreed that Colin would provide members of this group with information on expressions of interest for wider circulation.

Colin also advised that the Argyll and Bute Fisheries Local Action Group had merged with the Ayrshire group and that both strategies were being combined and that they were working with Marine Scotland too.

**Action: Colin to provide details of the Expressions of Interest invitation to be circulated onto interested parties.**

### Purpose of Group

Councillor Currie spoke of his feeling that there was a lack of Third Sector representatives attending this meeting. Glenn advised that information from this meeting was circulated within the TSI network.

Cleland asked whether it would be appropriate to revisit the Terms of Reference, purpose and membership of this group and asked whether the remit of the Community Empowerment working group could be subsumed into the Third Sector and Communities group. Cleland spoke of the pro-active approach of the Council to changing the relationship with communities and how communities are engaged and the structures that link into Community Planning.

Following discussion, it was agreed that Rona, Glenn and Alison would have a meeting to discuss the purpose, terms of reference and membership of the group and would circulate the outcome of that discussion by email to members of this group by the end of June.

**Action: Rona, Alison and Glenn to meet regarding purpose of the Third Sector and Communities Group and to circulate the outcome of that meeting, for comment, to members of this group by the end of June.**

A question was asked whether any partners held a training calendar. It was noted that this group previously had a template which would go onto the Council website and be circulated amongst partners. Samantha to contact Isabell Jones regarding this.

**Action: Samantha to contact Isabell Jones regarding the template that was previously used.**

## **5. ADULT LEARNING AND LITERACIES PRESENTATION**

Jeannie Holles, Adult Learning Manager, gave a presentation to the group on the work of the Adult Learning Service.

It was agreed that Alison McCrossan make arrangements to invite Jeannie to present to the Integrated Joint Board and that Jeannie make arrangements to present at the September meeting of the Community Services Committee.

Discussion took place on the inequalities of digital and the cost of digital technology being a barrier. It was noted that equipment was only one part of the

equation and that internet access was also required for people to communicate digitally.

The difficulty of broaching the subject of literacies was discussed and Jeannie advised that literacy workers were based within the Job Clubs who can identify any literacy needs. Jeannie suggested that generic referrals by partners to Job Clubs was the best way for referrals to come through.

It was agreed that Jeannie would send the list of courses that the Adult Learning Service provides to Samantha for onward distribution.

**Actions: Alison McCrossan to make arrangements to invite Jeannie to present to the Integrated Joint Board.**

**Jeannie to make arrangements to present at the September meeting of the Community Services Committee.**

**Jeannie to send to Samantha the list of courses that the Adult Learning Service provides.**

### 5. **COMMUNITY EMPOWERMENT (SCOTLAND) ACT 2015, UPDATES ON PRIORITY ACTIONS**

Cleland advised that the Council had established a working group to look at the Community Empowerment (Scotland) Act and that there were seven workstreams with lead officers appointed for each. An update was provided on each of the workstream. The Scottish Government is currently consulting on a number of the workstreams. For the purposes of these minutes, the requirements noted are in relation to the Council as it a council-officer working group, but the Act covers all public sector bodies and therefore the requirements will apply to all agencies.

#### Community Planning

Rona advised that there were two parts to the Scottish Government guidance on Community Planning. The first part was the principles of effective community planning and the second part looked at statutory plans. Rona advised that a presentation had been made to each of the Area Community Planning Groups to capture and feed in their response to the consultation. It was noted that the main issue was the language being used and that there was a need not to duplicate plans or duplicate language with the Health and Social Care Partnership.

#### Participation Requests

Laura advised that it would be possible for any community group to apply to be part of an outcomes improvement process with any public sector agency. It was noted that each partner would have their own process and that there would be a requirement for each partner to report annually to the Scottish Government on participation requests and in particular, the impact. It was noted that there was potential for lots of requests to arise but that the council was wanting to work on a pro-active basis with communities. Glenn advised that she was considering holding events later on in the year once further guidance was out on this topic.

#### Community Right to Buy

Arlene advised that the Act was introducing the right to buy neglected / abandoned land where there is no intention to sell. She advised that the Scottish Government were using the consultation to get clarity around some of the points and that the

Council agreed with most of the proposals/clauses within the guidance.

### Asset Transfer Request

Arlene advised that the legislation and guidance would be available in October 2016 and that the measure of social value will be a key part of the guidance. Arlene advised that there was a Third Sector Asset Transfer policy/process in place but that this would need to be adapted to ensure it is fit for purpose and to look at proportionality and not having a “one size fits all” approach.

### Common Good Property

Cleland advised that the council is required to establish a register of the Common Good Property held which does not currently exist. The council will also be required to develop a process for the consultation on disposal/change of use of Common Good Property. It was noted however, that it is currently extremely rare for the disposal or change of use of property held for the common good to be considered.

### Allotments

Cleland advised that the council will be required to maintain a list of those seeking allotments, provide allotments, produce allotment regulations, produce a food growing strategy and produce an annual allotments report. It was noted that this would be a whole new service required of the council and that potential demand was currently unknown.

### Non Domestic Rates

Judy advised that this element of the Act gives the council powers to create new discretionary relief of rates. Judy advised that no local authorities in Scotland were currently planning to use the new power and that Argyll and Bute Council had no proposals to take forward these rates as they would need to be 100% funded by the Council.

## **6. SUMMARY OF MEETING ACTIONS AND AOCB**

The actions arising from the meeting were confirmed with the group. Rona informed the group that the removal of the Community Development Manager post created an issue with how this group is supported and appealed to anyone within the group who wished to volunteer be the support to the Chair.

## **7. CLOSE AND DATE OF NEXT MEETING**

The date of the next meeting will be Thursday, 25<sup>th</sup> August 2015 at 10.00 in Committee Room 1, Lochgilphead.

Following discussion on where the majority of attendees are based, it was agreed to look at Helensburgh as a potential meeting venue for future meetings.



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**Argyll and Bute Community Planning Partnership**

Oban, Lorn and the Isles  
Area Community Planning Group

18<sup>th</sup> August 2016



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**Briefing Note: Community Planning Partnership Management Committee update**

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This briefing relates to the activity of the Community Planning Management Committee.

The briefing is for noting. The attached highlights are for distribution by members of the Area Community Planning Group.

**Summary**

The CPP management committee met on the 9<sup>th</sup> of June in Kilmory, Lochgilphead. The attached highlight is a summarised version of the meeting outcomes and we would welcome the sharing of this to local organisations to help communities understand what the CPP Management Committee does.

One of the main agenda items was consideration of the partnership delivery plans for 2016/17. A separate report to this committee details these. Other discussion points included:

- Presentation from the care inspectorate
- Endorsement of loneliness campaign
- Endorsement of Police Scotland's youth engagement officers in secondary schools
- Issues raised by Area Community Planning Groups
- Agreement of the response to community planning guidance within the Community Empowerment (Scotland) Act, including responses from Area Groups.

Further information is available in *meetings, minutes and agendas* section of:

<https://www.argyll-bute.gov.uk/council-and-government/community-planning-partnership>

**Key Points for Consideration**

The issues raised by Area Community Planning Groups and considered by the Management Committee are outlined below, with the Management Committee's response for Area Group consideration.

Issue 1 - Consider all aspects relating to the difficulty of attracting key workers to the area and in particular the perceived related trend of key workers families remaining based outwith the area

*Response – This issue was recognised and a key action within the delivery plan for 2016/17 is for Grant Manders Chief Superintendent to address joint recruitment strategies across partners.*

Issue 2 - Consider the impact of road closures on Home Care Workers and the need for robust protocols to be in place between partners to help mitigate the impact on service delivery.

*Response – In-depth discussion on all the factors surrounding road closures from education of drivers to communication at a crisis. It was agreed improvements could be made to communication to help issues experienced with young people traveling from school to home and key workers traveling in the area. It was agreed that all partners have a role to play in communication and that the priorities of Police Scotland are to deal with the incident. Gail McClymont will take this issue to the Multi-Agency Road Safety Group with the specific action to discover whether the council's Emergency Planning team receives sufficient information at the time of a road closure to inform other departments, namely Social Work and Education.*

Issue 3 - Consider the need to have good communication links between the Area CPGs and the Health and Social Care Locality Groups.

*Response - The Locality Groups are now active and have agreed that three key messages will come out of every meeting which will be for dissemination to all interested parties.*

Issue 4 - Consider ways to facilitate the dissemination of robust and substantive partnership data to support consideration of issues and long term planning.

*Response – Grant picked this up with the chairs of the Area Community Planning Group at their joint meeting in June.*

### **Key Points for Discussion**

Communication of what happens at a Management Committee meeting and making this of interest to the wider community is a recognised challenge. A short film clip was made of the meeting on the 9<sup>th</sup> of June as a trial. The CPP team are reviewing this with a view to recording the next meeting and distributing a video clip. We would welcome the thoughts of Area Community Planning groups on whether this would be a welcome way in which to see and share community planning in action.

**For further information please contact: Rona Gold, Community Planning Manager, [rona.gold@argyll-bute.co.uk](mailto:rona.gold@argyll-bute.co.uk)**



These highlights from the Argyll and Bute Community Planning Partnership (CPP) Management Committee meeting held on the 9<sup>th</sup> June 2016 are for information purposes for Area Community Planning Groups and partner organisations to distribute freely.

- The Management Committee welcomed Police Scotland's proposal to introduce youth engagement officers at identified secondary schools within Helensburgh, Dunoon and Oban. It was recognised that these would positively contribute to increase awareness in young people of drug and alcohol misuse and internet safety.
- The management committee endorsed the loneliness awareness campaign *reach out*. More information on this campaign which aims to reduce isolation can be found online: <http://www.reachout.scot.nhs.uk/>
- The management committee heard from Clare Wilson of the Care Inspectorate about the new models for community justice and how partners are to evaluate their performance within this.
- Agreed on a response to the Scottish Government's consultation on community planning under the Community Empowerment (Scotland) Act 2015, taking into consideration the views of area community planning groups.
- Considered issues raised by area community planning groups and responded to these.
- Agreed the delivery plans for 2016/17. These contain priority activities to be undertaken in partnership to address issues experienced across Argyll and Bute.

Full details of the meeting of the CPP management committee can be found on Argyll and Bute Council Website.

If you have any queries on these highlights please contact: [cppadmin@argyll-bute.gov.uk](mailto:cppadmin@argyll-bute.gov.uk)

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**Argyll and Bute Community Planning Partnership**

Oban, Lorn and the Isles  
Area Community Planning Group

18<sup>th</sup> August 2016



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**Briefing Note: REVIEW OF DELIVERY PLANS**

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This briefing relates to activities which fall under all SOA Outcomes. The activities are due to be completed by end March 2017.

The briefing is for noting.

**Summary**

The CPP Management Committee have agreed the key actions needed for partnership working to address issues important to Argyll and Bute in 2016/17. These actions focus on addressing areas where there is no current partnership working. A list of the actions is attached. Relevant partners have been contacted to take forward the actions. They will meet with the outcome lead in August and the outcome lead will update the Management Committee on progress at its next meeting, September 2016.

It will be important to revise the SOA: local documents held at Area Community Planning Group level. We must do this in conjunction with the guidance from Scottish Government under the Community Empowerment (Scotland) Act in relation to locality plans. We submitted a response to this guidance including comments from Area Community Planning Groups on the 13<sup>th</sup> June 2016. We expect to hear back around September 2016. Following this, and with regard to other plans at a local level i.e. Health and Social care locality plans. We will work with Area Community Planning Group representatives to develop appropriate local planning framework for local issues and local partnership actions.

Further information is available in *meetings, minutes and agendas* section of:  
<https://www.argyll-bute.gov.uk/council-and-government/community-planning-partnership>

**Key Points for Consideration**

See attached note of strategic delivery plan actions for 2016/17, for consideration and comment.

For further information please contact: Rona Gold, Community Planning Manager, [rona.gold@argyll-bute.co.uk](mailto:rona.gold@argyll-bute.co.uk)

## Appendix 1: Partnership Actions for 2016/17

### Outcome 1 – Economy

- Improve linkages from the curriculum to economic opportunities in Argyll and Bute linked to growth. Creating career pathways for key sectors: tourism, maritime, food and drink.
- Deliver recommendations to progress Oban as a University Town
- Deliver coherent multi-agency activities promoting and marketing Argyll and Bute
- Define the opportunities in maritime industry sector of Argyll and Bute, and Explore the feasibility of locally delivered training, apprenticeships and skills development for the marine industry in Argyll and Bute
- Explore the potential for an Argyll and Bute Centre of Entrepreneurship
- Explore opportunities for joint resourcing and joint recruitment strategies across partners.
- Create a public sector asset register to develop economic growth
- Create opportunities for young people to enter the public sector

### Outcome 2 – Infrastructure

- Align the scheduling of public transport towards an integrated timetable
- Develop a plan to promote our Piers and Harbours
- Deliver the roll out of high speed next generation broadband and lobby the Scottish/UK Government to ensure that Argyll and Bute has a favourable / equitable position to other areas.
- Create positive messaging on travel time and access to Argyll and Bute for visitors.
- Develop an intervention programme to enable the necessary infrastructure be fit for purpose to deliver sites within the Local Development Plan.
- Create a singular partnership voice to Rural Regeneration through the creation of improved ways of working and service delivery; transformational change that benefits the community.
- Housing Plan implementation

### Outcome 3 – Education

- Develop a range of programmes, courses and qualifications for the Senior Phase to support schools and pupils with course options that reflect local labour market employment opportunities.
- Develop a coordinated and open employer engagement approach between partners on what skills are needed and skills gaps.
- Roll out the Argyll and Bute Family Pathway across all areas of Argyll and Bute, with wider engagement from partners.
- Enhance provision, promotion and participation of Modern Apprenticeships through a partnership approach to ensure implementation of the Highlands and Islands Modern Apprenticeships Expansion Plan in Argyll and Bute.
- Expand the offer of Further Education
- Enhance strong partnership working between educational establishments and local communities through a mentor programme.

## Outcome 4 – Children and Young People

- Educate young people about the dangers of cyber bullying and child sexual exploitation to keep themselves safe
- Determine the number of children living in poverty in Argyll and Bute at area and overall level to enable a strategy to be developed.
- Roll out of principles of Young Firefighters Programme across Argyll and Bute to increase capacity building programmes for young people
- Create prevention and intervention activities improving mental health and young people.
- Increase involvement of children and young people in service planning and delivery across all partners using Best Practice models within Argyll and Bute Council
- Introduce Youth Engagement Officers in designated Secondary Schools.

## Outcome 5 – Health and Wellbeing

- Implement the National Standards for the Prevention and Management of Falls within the Community
- Develop safe alcohol-free environments for young people within towns and communities
- Mitigate against the impact of welfare reform by ensuring that financial inclusion services are targeted at fuel poor households
- Create social prescribing champions within communities to motivate others people to make positive healthy living changes.
- Increase confidence and awareness of using the outdoor environment.
- Research where income is barrier to improving health and develop action plans to remove the barriers.
- Inform and educate communities on:
  - Food
  - Alcohol
  - Learning opportunities
  - Social opportunities.
- Review collective actions of CPP member organisations to improve equality via sharing their Equality Outcome Frameworks.
- Increase uptake of Self-Directed Support

## Outcome 6 – Stronger and safer communities

- Create a bespoke education programme for communities in particular children and young men to prevent domestic abuse.
- Robust systems to be in place, able to be delivered in a number of Argyll and Bute community settings, to help people in mental health crisis. Pulling together existing infrastructure with focus on prevention.
- Create clear referral pathways to prevent impacts from alcohol.

- Develop profile of Road Safety Group and through effective partnership working and information sharing, reduce the number of serious and fatal road traffic collisions on our roads.
- Identify what support services are available in Argyll and Bute to victims of abuse including historical abuse and work with partners to address gaps.
- Develop effective partnership working and referral processes to protect vulnerable individuals and groups:
  - Elderly living independently
  - Experiencing negative mental health issues including those at risk of self-harm.
  - At risk of offending and re-offending
- Address issues in acute mental health response including patient transport.
- Service user and participation in the development of service policy and planning in the Alcohol and Drug Partnership,
- Development of Community Resilience Plans

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**Argyll and Bute Community Planning  
Partnership**

**Oban Lorn and the Isles  
Area Community Planning Group**

**18<sup>th</sup> August 2016**



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**Title: Ways to Improve Communication and Meeting Format**

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**Summary**

The report presents the findings of the working group set up following the May 2016 OLI Area CPG meeting to look at ways to improve the format of the meeting to make it more engaging and attractive to the wider community and provides information on suggested changes to meeting format and communication methods.

**1. Purpose**

1.1 The purpose of the report is to present the findings of the working group set up following the May 2016 OLI Area CPG meeting to identify potential ways to improve the format of the meeting and to provide information on suggested changes to meeting format and communication methods.

**2. Recommendations**

2.1 Members are requested to consider the findings of the working group and adopt the suggested changes to meeting format and communication methods outlined in section 5.1 and 5.2 from the November 16 round of meetings onward.

**3. Background**

3.1 The Area Community Planning Group – Members Satisfaction Survey 2016 conducted during April 2016 identified 5 potential areas for improvement:

- Communication links with the wider community and other Area CPGs could be improved
- Consideration should be given to the format of reports and the volume of information provided to the meetings
- Consideration should be given to the current format of meetings and the follow up of actions identified at meetings
- The use of venues with reliable VC facilities should be encouraged
- Potential clashes with other scheduled meetings held by

partnership organisations should be considered when setting the annual meeting cycle

3.2 Following discussion on the findings of the survey at the CPG meeting held on the 19<sup>th</sup> of May 2016, members formed a working group to look at the issues around meeting format in more detail and to report their findings to the August meeting.

3.3 The MAKI Area CPG also set up a working group to look at ways to improve communication and management of complex information and the survey results were also discussed during a meeting between the Community Planning Partnership Management Committee Chair and the Area CPG Chairs and Vice Chairs held on the 29<sup>th</sup> of June 2016.

#### 4. Detail

4.1 The working group met on the 24<sup>th</sup> of June. There was a general discussion which clarified the issues along with potential solutions and identified key points detailed below:

##### Key Points

- We want people to come along and take part in the meetings so they must be informative, not too long and allow time for discussion.
- Consider moving the balance of the meeting to focus more on discussion and problem solving with less emphasis on receiving reports.
- Use timed agendas, one page briefing templates with embedded links to more full reports to highlight key points for discussion and have a six slide only limit on presentations to keep the time taken by the meeting to two hours.

4.2 The MAKI working group identified similar issues and the discussion at the Chairs/Vice Chairs meeting reflected the findings of the working groups.

#### 5. Conclusions and Next Steps

5.1 Based on the findings of the survey and further discussion at the working groups and the Chairs/Vice Chairs meeting, it is suggested that the following changes be made to the current meeting format:

- Agendas will be structured to allow time to explore items in more depth and to be more action focussed. The discussions on the issue raised will conclude by answering the following questions:

- a) Can the issue be solved locally by partners?
- b) Should the issue be raised with the CPP Management Committee?
- c) Is there a need for a working group to explore the issue more deeply after the meeting?
- Members will suggest potential agenda items for the next meeting under the Outcomes being discussed at the next CPP Management Committee Meeting. This may change to examining Locality Plan priorities once the plans are in place.
- These items, along with responses to the Call for Agenda Items will be considered at the pre - agenda meeting by the Chairs and Vice Chairs. It is anticipated that there will be no more than two items under each outcome and it is possible that only one item will be discussed at the meeting if it is a complex issue.
- Partner Notifications will replace the Partners Update as a standard agenda item.
- Reports, annual updates, minutes from other meetings, partner updates and information for noting will not be included on the meeting agenda. These items will be available for public view on the Area CPG meeting page on the Argyll & Bute Council as reference materials. Members will be notified of new additions to the reference section when the agenda is circulated.
- Presentations will be limited to 6 slides in total and Briefing Notes limited to a maximum of two sides of A4 will be used to support agenda items rather than reports.

5.2 It is suggested that the following changes be made to the current methods of communication:

- A summary of each meeting is prepared and circulated via the CPP Fortnightly Bulletin and the Argyll & Bute Council Weekly Round Up. Use of social media will also be explored.
- The distribution lists are reviewed and updated to only include Area CPG members, SOA Outcome Leads and organisations that have requested to be kept informed of Area CPG activities.

## 6.0 SOA Outcomes

N/a – relates to the working arrangements of the Area CPG

### **Name of Lead Officer**

Shirley MacLeod, Area Governance Manager 01369 707134

**For further information please contact:** Lorna Elliott, Community Governance Manager 01631 567995

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**Argyll and Bute Community Planning Partnership****Oban Lorn and the Isles  
Area Community Planning Group****18<sup>th</sup> August 2016**

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**Briefing Note: COMMUNITY BROADBAND SCOTLAND. (CBS).**

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This briefing relates to activities which fall under SOA Outcome 2. The Digital Scotland Superfast Broadband (DSSB) activities are due to be completed by 2020 or before. The briefing is for noting.

**Summary**

The Communities of Colonsay, Mull, Iona, Islay, Jura, Luing, Craignish and Lismore have formed GigaPlus Argyll Community Broadband in order to serve their areas with Superfast Broadband. The project tender is now let to AB Internet and connections are expected in the early New Year. Argyll and Bute currently has more than 17,000 premises drawn into the DSSB fibre/copper network. There are 79 new fibre cabinets live across the area which, when added to commercial roll-out, are reaching around 76% of premises so far. Areas Live: Oban, Aros, Balvicar, Benderloch (Ledaig), Connel, Dalmally, Craignure, Dervaig, Kilmelford, Taynuilt, & Tobermory. Areas underway: Appin, Kilmore, Scarinish, the Isle of Coll.

Further information is available on: <http://gigaplusargyll.co.uk/> and

<http://www.hie.co.uk/community-support/community-broadband-scotland/default.html>

**Key Points for Consideration****Community Broadband Scotland Project title : GigaPlus Argyll**

- Project Location(s): The seven major Argyll Isles and the Craignish Peninsula
- Lead Organisation: Gigaplus Argyll
- Project Overview:
- GigaPlus Argyll progresses well in agreeing Ground leases & Planning Permissions. The project build is expected to complete late in the year. Connections are expected in the early New Year.
- Estimated total project cost: £1.2m
- Estimated number of premises: c.1400

**Key Points for Discussion**

The Superfast Broadband projects under the auspices of DSSB Fibre and Community Broadband Scotland will meet Scottish Government targets of 100% coverage by the end of this parliamentary session in 2021. This transformational change in the way we communicate with each other and access our public and private services and economic opportunities has the potential to assist in the reversal population decline in our region. Members may wish to consider how they can contribute to the benefit realisation of this technology for Argyll and Bute by implementing, informing and educating in their own sphere of influence.

**For further information please contact: Campbell Cameron 07500 124783.**

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**Argyll and Bute Community Planning Partnership**
**Oban, Lorn and the Isles  
Community Planning Group**
**18 August 2016**



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**STRATEGIC HOUSING INVESTMENT PLAN 2016**


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**Summary**

This paper provides an update on the Argyll and Bute Strategic Housing Investment Plan (SHIP) 2015-2020, with a particular focus on the outputs delivered in the Oban, Lorn and the Isles area over the last five years; the current projects onsite; and the proposals for future development over the next four years with an indication of available resources.

**TABLE 1: Summary of SHIP Affordable Housing Completions as of March 2016**

<b>Housing Market Area</b>	<b>Completions 2011-2016</b>	<b>Projects Onsite (as of March 2016)</b>	<b>Proposals 2016-2020*</b>
Oban & Lorn	130	64	240
Mull & Iona	33	5	41
Coll & Tiree	2	0	12
<b>Total</b>	<b>165</b>	<b>69</b>	<b>293</b>

(\*Status of future proposals remains provisional at this stage; some are purely notional; some may not proceed, however there is also scope for additional projects to be included in future years.)

**1. Purpose**

This paper highlights the contribution of the affordable housing development plan to the overarching objectives of the Single Outcome Agreement, and specifically outlines how the housing sector will contribute to an infrastructure that supports growth; and also help to ensure that people live in safer and stronger communities.

**2. Recommendations**

Partners are asked to note the content of the report

**3. Background**

- 3.1** Council approved the Argyll and Bute Strategic Housing Investment Plan (SHIP) for 2015-2020 in November 2014 and it was accepted by the Scottish Government in 2015. There is a statutory duty to submit updates every two years and a revised SHIP will be considered by Council in September 2016; and in the intervening period the Strategic Local Programme (SLP) is monitored regularly. This sets out proposals for

new housing development and investment on a site-by-site and area basis. The SHIP/SLP focuses on affordable housing delivered for social rent, mid-market rent, or low cost home ownership and shared equity options.

- 3.2 Council Housing Services work in close partnership with Registered Social Landlords (RSLs or housing associations), the Scottish Government, and private developers and land owners to prepare and deliver the SHIP programme; and local communities are key stakeholders in the process.
- 3.3 Housing development and investment is driven by robust and credible assessments of local housing need and demand, and the Council has identified the Oban & Lorn HMA in particular as the main priority in the current SHIP and over the life of the next Local Housing Strategy.
- 3.4 Over the last 5 years, the SHIP has delivered a total of 165 new homes across the OLI area which is approximately 30% of the total completions for Argyll & Bute over this period. A further 69 homes were onsite as of March 2016 and due to be completed within the first quarter of 2016/17. Preliminary proposals for up to 293 additional units have been identified in the SHIP for delivery by 2020, however, this is subject to amendment: certain projects may not proceed within the timescales and alternative schemes are likely to be brought forward.

#### 4. Detail

##### Investment in Affordable Housing in Argyll and Bute

- 4.1 The Scottish Government funds new build developments primarily via the Affordable Housing Supply Programme (AHSP) and in March 2016 amendments were announced to the original Resource Planning Assumptions (RPA) which had been outlined previously in November 2014. The *minimum* RPA from the Scottish Government's core development funding stream for this authority for 2016/17 has been increased by 78%, from £6.216m to £11.075m. This is in support of the Government's enhanced targets to deliver at least 50,000 new homes over the next five years. Beyond 2016/17, RPAs have also been set at enhanced levels as indicated in Table 2 below.

**TABLE 2: RESOURCE PLANNING ASSUMPTIONS 2016- 2020 (£m)**

Argyll & Bute	2016/17	2017/18	2018/19	2019/20	Total
RPA	£11.075	£8.860	£6.645	£4.430	£31.01

In addition, adjustments to the AHSP benchmark grant levels were also confirmed; with the average grant in remote rural Argyll & Bute rising from £68k per unit to £82k per unit. Higher subsidies are available for developments meeting specified "greener" standards of construction.

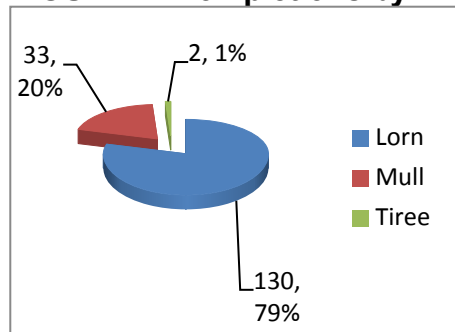
- 4.2 The Scottish Government investment is complemented by the Argyll and Bute Council's Strategic Housing Fund (SHF) as well as housing association investment drawn from private sector borrowing. Over recent years, the council has provided

grants of £25k per unit to “top-up” the government grant, but in light of the increased AHSP benchmark this is currently set at £12k per unit. This means that, while the overall investment available to housing associations will remain unchanged, the council will be able to support the delivery of more units and maximize the impact of its resource contribution.

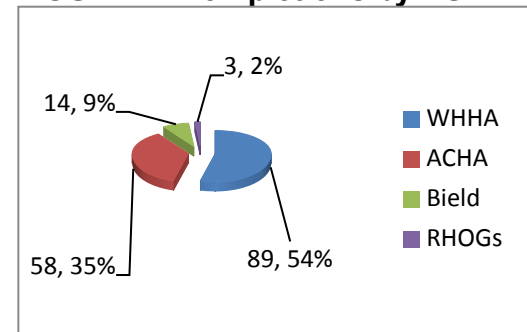
#### 4.3 Recent completions in the OLI area, 2011-2016

Over the five year period from 2011 to 2016, the SHIP has delivered 165 new affordable homes. 79% were in mainland Lorn; 20% were on Mull; and 1% was on Coll & Tiree. The two main local RSLs provided the bulk of these homes: West Highland Housing Association delivered over half (89) and ACHA delivered over a third (58). The national, specialist association Bield delivered 14 units in Oban; and there were also 3 Rural Home Ownership Grants (RHOGs) which allowed individuals to build their own properties. (These national grants have been discontinued). The following graphs illustrate the breakdown of these completions.

**FIGURE 1: Completions by HMA**



**FIGURE 2: Completions by RSL**



The previous SHIP aimed to deliver a target of 550 new homes over the five years to 2016, and this has been successfully achieved. OLI received 30% of this output, which reflects both the high level of need in the area and the positive partnership working at local level, including very constructive engagement with local communities.

In summary, these completions were as follows:

TABLE 3: SHIP Completions 2011-16.						
HMA	PROJECT	YEAR	RSL	NUMBER OF UNITS		
				GENERAL	SPECIAL	TOTAL
Lorn	Kilmelford	2011/12	WCHA	0	1	1
Lorn	Lorn	2011/12	RHOG	1	0	1
Mull & Iona	Mull	2011/12	RHOG	1	0	1
Coll & Tiree	Tiree	2011/12	RHOG	2	0	2

(above figures exclude 15 refurbished flats at Shore St. Oban 2011/12)						
Lorn	Glenshellach, Oban	2012/13	BIELD	8	6	14
Mull & Iona	Tobermory	2012/13	WHHA	20	0	20
Mull & Iona	Craignure	2012/13	WHHA	0	12	12
Lorn	Dalmally	2013/14	ACHA	8	0	8
Lorn	Dunbeg	2014/15	WHHA/LINK	50	0	50
Lorn	Taynuilt	2014/15	WHHA	6	0	6
Lorn	Glenshellach, Oban	2014/15	ACHA	40	0	40
Lorn	Bonawe	2014/15	ACHA	2	0	2
Lorn	Connel	2015/16	ACHA	8	0	8
<b>OLI</b>	<b>Totals</b>	<b>2011/16</b>	<b>Totals</b>	<b>146</b>	<b>19</b>	<b>165</b>

(RHOG – Rural Home Ownership Grant)

#### 4.4 Current Programme 2016/17

As of March 2016, there were a further five projects onsite, with a capacity to deliver 69 new affordable homes. Funding has been committed from both the Scottish Government's AHSP and the Council's SHF. The following table summarizes the current status of these projects.

**TABLE 4: Onsite Projects, as of March 2016**

Project	Developer	Unit numbers	Status Q1 2016/17
Iona	IHP/WHHA	5	Completed
Benderloch	WHHA	12	Completed
Connel, Phase 2	ACHA	10	Handover due Oct. 2016
Glenshellach	ACHA	17	Completion due Oct. 2016
Dunbeg Phase 2	Link	25	Completion July 2016

#### 4.5 Future Programme – Potential Projects/Sites 2016-20

The current SHIP and ongoing discussions via the SLP process have flagged a number of potential sites/projects which might be taken forward over the next 3-5 years, dependent on site/planning/infrastructure constraints; availability of investment; and confirmed need and demand analysis.

**TABLE 5: Potential SHIP Projects Beyond 2016**

Project	Developer	Units	Update / Comments
Connel	ACHA	14	Following completion of Phase 2, Phase 3 will commence in August 2016 with 10 units. Plus, an additional purchase of 4 off-the-shelf units has been agreed.
Port Appin	WHHA	8	Subject to further analysis of the Need & Demand, a useful site which the RSL is very keen to take forward.
Coll	ACHA	2	Planning and tender process underway. Works should commence in 2016/17.
Dervaig, Mull	WHHA/ NWMCWT	5	Site identified and development of proposals ongoing. Positive engagement with local community.
Dunbeg Phase 3	Link/WHHA	55	Master-planning underway; however ongoing issue with infrastructure costs. Multi-agency working group established.
Ganavan, Oban	WHHA/Link	40	Infrastructure issues are again an obstacle in taking this forward, but hoping to find resolution with the Development and Infrastructure department. Potential for a mixed scheme of shared equity and affordable units for outright sale, for elderly.
Lochdon, Mull	WHHA	6	Landbank site available and potential need identified - planning application in April 2016.
Buinessan, Mull	WHHA	8	Landbank site available depending on level of demand. Currently postponed and to be reviewed in future.
Tiree	ACHA	10	Plans for Progressive Care facility have been suspended pending identification of any possible financial contribution via Health. Other options to meet island housing needs will be considered in future.
Benderloch Phase 2	WHHA	12	Proposals for a further 8 rented and 4 shared equity have been agreed.
Ulva	MICT	2	Community development in planning stage which has received substantial offer of grant funding from the council.
North Connel	ACHA	1	Site owned and being progressed.
North Connel	WHHA	8	Potential project. Proposals to be developed.
Glenshellach, Oban	ACHA	50	Proposals being developed subject to planning approval
Tobermory, Mull	WHHA	12	Site owned being developed.
Albany St., Oban	WHHA	8	1 bedroom units proposed.
Other Oban	ACHA	38	Includes 8 units in potential town centre site.

Barcaldine	WHHA	6	Proposals to be developed
Salen, Mull	WHHA	8	Subject to need and demand. Potential site available.

This is purely indicative at this stage, and will be amended as resources become available.

## 5. Conclusions

- 5.1 The strategic housing vision and priorities for the next five years will focus on achieving a housing system in Argyll & Bute that makes a strong contribution to thriving and sustainable communities and economic growth. This will include facilitating access to sufficient, suitable and affordable housing across all tenures.
- 5.2 The new HNDA has clearly identified Oban & Lorn as a priority area of high housing pressure, and one of the only areas of continued population growth in Argyll and Bute. On this basis, over the next 5–10 years, it is proposed that at least one third of affordable new developments should be targeted in this area. Additional provision for the islands of Mull & Iona and Coll & Tiree should bring this target up to around 40% of all completions. This could mean something in the order of at least 240 new affordable homes in the area over the next five years (the SHIP currently identifies opportunities for up to 293 units, albeit not all of these are guaranteed to proceed within that time frame). This will however, require substantial enhancement of investment, over and above the recently announced funding increases by the Scottish Government.
- 5.3 The new Local Housing Strategy for 2016/17 – 2020/21 continues to be directly aligned with the SOA; with a focus on preserving and expanding the supply of good quality housing units across all tenures to enable population growth. However, this will also involve wider activity beyond the delivery of the SHIP, and purely “bricks and mortar” outputs, including: supporting the operation of the local Area Property Action Group; ongoing Empty Homes work with private owners; targeted advice & assistance to local landlords and private owners on property improvements and energy efficiency measures; the promotion of the Home Energy Efficiency Programmes Scotland (HEEPS), Programme; the delivery of a personal Housing Options service; and a Welfare Rights service to tackle fuel poverty and maximize income.

## 6.0 SOA Outcomes

SOA Outcome 2: We have infrastructure that supports sustainable growth.

### **Name of Lead Officer and for further information contact:**

Moir MacVicar, Housing Services Manager, Argyll & Bute Council

**Tel** 01631 57 2184



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**Argyll and Bute Community Planning Partnership**

Oban, Lorn & the Isles  
Area Community Planning Group

18<sup>th</sup> August 2016



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**Briefing Note: ACHA**

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This briefing relates to activities which fall under SOA Outcome 6. The activities are due to be completed by 2022.

The briefing is for discussion.

**Summary**

ACHA has responded to significant demand for affordable housing in OLI by building new houses, with several new sites identified for housing. Housing has been built at Oban, Connel, and Bowmore in the last year and we are on site currently with further phases at each of these locations. We also intend to build on the island of Coll this year.

Further information is available at <http://www.acha.co.uk/press/gallery/index.htm>

**Key Points for Consideration**

ACHA's information indicates that there is significant demand for affordable housing in OLI. There are over 600 applicants for housing in Oban.

**Key Points for Discussion**

Do the CPG believe that there are particular areas of OLI that require investigation by ACHA for new housing?

Similarly, do the CPG believe that there are particular groups within OLI that require specific types of housing to be build in OLI?

**For further information please contact: Iona MacPhail, Regional Manager, ACHA, 01546 605936**

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# Oban, Lorn & the Isles Community Planning Partnership

Annual update

# NEW BUILD

Currently the following contracts are onsite:-

- Connel Phase 2 – 10 units (completion October 2016); contract sum £ 1,318,000.00
- Connel Phase 3 – 10 units (completion September 2017); contract sum £ 1,273,000.00
- Glenshellach Ph8, Oban – 17 units (phased completion September to November 2016); contract sum £ 2,127,000.00
- Sealladh na Mara, Bowmore Phase 2 – 10 units (completion October 2017); contract sum £ 1,482,000.00



# NEW BUILD

- Subject to planning and funding approvals the following projects are proposed to start onsite during 2016/17:-
- Coll - 2 units
- Connel Phase 4 – 4 units – acquisition of four three bed houses
- Glenshellach Phases 10,11 & 12, Oban – 50 units
- Sealladh na Mara, Bowmore Phase 3 – 20 units



Putting Our Tenants and Our Communities First

## Investment programme in Oban, Lorn and the Isles – 2015/16

Elements	Oban, Lorn and the Isles
Windows and Doors	190
Kitchens and Bathrooms	22
Heating and Rewire	35
Roof and Roughcast	200
<b>Total elements</b>	<b>447</b>
<b>Total expenditure (ex VAT)</b>	<b>£4.6million</b>

# ANTI-SOCIAL BEHAVIOUR

- 2 EVICTIONS
- ONE CASE SISTED
- ONE CASE IN COURT CURRENTLY – DRUG DEALER



# FIRST MINISTERS VISIT AUGUST 2015





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**Argyll and Bute Community Planning Partnership****Oban, Lorn & The Isles Community Planning Group****18<sup>th</sup> August 2016**

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**SCOTTISH FIRE AND RESCUE SERVICE**

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This briefing relates to activities which fall under SOA Outcome 6 **People live in safer and stronger communities**. The activities are ongoing and will continue over the coming year.

The briefing is for noting.

**Scottish Fire & Rescue Service Management**

Due to changes within the service the group should know that the current Prevention & Protection department within Argyll & Bute (A&B) is led by Group Manager (GM) Stuart McLean who is supported by Station Manager (SM) Mark Leathem, they are based at area headquarters in Clydebank.

A&B has a Community Action Team (CAT) consisting of three community firefighters and a Local Authority Liaison Officer (LALO) who manages the team. This team is not exclusive to Oban, Lorn & The Isles but works throughout the whole of A&B.

There are also four enforcement officers dealing with the legislative side of enforcing fire safety throughout the A&B area and they are positioned in Oban, Dunoon & Helensburgh.

**Key Points for Consideration****Community Safety Activity:****Monthly Service Wide Activity**

Over a twelve months period the Scottish Fire & Rescue Service (SFRS) pick a subject each month and nationally we focus on this issue, these can be tailored by the local area or ran in conjunction with local area activity. Over the last twelve months here are the activities that the service has focused on.

1. Safety @ Home – Fire & Alcohol
2. Cooking Safely
3. Grass & Wildland Fires
4. Rubbish & Refuse Fires
5. Derelict Property
6. Fire Related Anti-Social behavior
7. Holiday Safety

8. Countryside & outdoor Safety
9. Student Safety
10. Bonfire Safety
11. Older/Vulnerable persons
12. Festive Safety

Over and above this the service will also run “Week Of Action” weeks where we target specific issues. In June this year across Scotland SFRS ran a week of action focusing in on the most vulnerable,

- A reduction in Accidental Dwelling Fires;
- A focus on older persons including those who reside in Sheltered Accommodation, retirement homes etc.;
- Promoting safer smoking and cooking;
- Promoting the extension of smoke detection provision into other areas of the home, including bedrooms;
- Promoting citizenship by educating neighbours of elderly or vulnerable individuals in respect of actions to take when hearing smoke detection.

### **Local Community Safety Engagement Across A&B**

- ‘Fire Your Career’ event at Rothesay Community Fire Station. This was a partnership event with SFRS, Skills Development Scotland, Department of Work & Pensions and Argyll & Bute Youth Services providing information on the diverse work opportunities in a large employer. This was targeted at the 16-24yr group.
- SFRS Personnel engaged with High School pupils to deliver Cut it Out Road safety programme in Oban, Lochgilphead and Campbeltown.
- Presentations on risk & hazard awareness in line with the seasonal calendar for ‘older people’ in November, Argyll & Bute Community Action Team delivered presentations to sheltered housing accommodation across Argyll & Bute.
- SFRS in conjunction with the Oban & the Isles Health and Wellbeing Network provided the ‘Goodpoint Smoke Alarm Tester’. The target groups were identified via the partners from the Health & Wellbeing Network i.e. community groups, voluntary groups and organisations, and health professionals from community health (NHS) and included elderly, poor mobility, personal health issues etc. The object of the project was to promote fire safety and allow individuals to test their smoke alarm on a weekly basis without the need for standing on a chair or stepladder. This would have the added benefit of reducing the risk of injury from a fall.

- Argyll and Bute residents who are deaf or have hearing loss are to benefit from specially-designed alarms in a bid to help them stay safe from fire in the home. A partnership between the SFRS, Argyll and Bute Council and NHS Highland has seen £3,000 allocated to buy the potentially life-saving devices. The smoke alarms are connected to a powerful under-pillow pad that vibrates in the event of a fire to immediately wake someone with limited or no hearing.
- Multi agency 'safety' tent at Oban Winter Festival launch. Home Fire Safety Visit advice, general safety advice/information, Children's fire safety info, Dangers of chargers being left plugged in etc.
- Initiative with Oban Phoenix Cinema (Community run cinema) to provide a free 'kids club' family cinema pass for every HFSV booked through the Oban Winter Festival HFSV campaign. Also provided a free Family VIP cinema pass for age group winners of the 'Be bright at Night' primary schools competition, and SFRS HFSV cinema adverts pre film screening for reduced cost of £100 for the month of December
- SFRS have set up a Young Firefighters (YFF) group on the island of Islay. Staffed by volunteers, the group will give teenagers on the island the chance to develop potentially life-saving skills, including first aid and emergency trauma care, life skills, team working ethic while they also learn about the role of a fire fighter. There are to be three further YFF units set up within A&B and SFRS are also looking to implement a Fire Reach program, which is acknowledged as one of the foremost ways of engaging with young people giving them a sense of purpose and giving them a glimpse of what being in a team in the SFRS would be like.

### **Key Points for Discussion**

#### **HFSV's**

Within A&B SFRS offer a free Home Fire Safety Visit service, we work hard with our partners to ensure that the right people are offered a visit to help improve safety within the home, we have recently entered into partnership with NHS Highland to broaden the safety message given during a HFSV and our personnel will also be offering advice and help where required on slips trips and falls within the home.

<b>Visits Completed</b>	A&B	1644
	Oban North & Lorn	193
	Oban South & The Isles	229

This represents 26% of all HFSV carried out during the year. We, as a service, will continue to look to increase this figure and ensure that we work closely with our partners so that individuals in the most need of a visit are offered a visit.

### **Operational Activity.**

Over the last year the whole of A&B has seen a reduction in all key areas of incidents, this is again due to excellent work between both ourselves and our partners at raising awareness of the dangers of fire and also working closely to improve road safety. However we will continue to work closely with all partners to ensure the trend continues and where there are spikes we will investigate and look to implement measures to reduce the number of incidents

All Accidental Dwelling Fires	A&B	28% reduction
	OLI	24% reduction
Non Domestic Fires	A&B	3% increase
	OLI	17% reduction
Road Traffic Collisions	A&B	12% reduction
	OLI	20% reduction

**For further information please contact: [Group Manager Stuart McLean]**

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**Argyll and Bute Community Planning Partnership**

Oban, Lorn and the Isles  
Area Community Planning Group

18<sup>th</sup> August 2016




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**COMMUNITY JUSTICE CONSULTATION**


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This briefing relates to activities which fall under SOA Outcome 6. The activities are due to be completed by March 2017

The briefing is for noting.

### Summary

The Community Justice (Scotland) Act 2016 is accompanied by draft National Strategy, Guidance and Outcomes, Performance and Improvement Framework, formal launch of these documents is expected November 2016. The legislation includes facilitating the dis-establishment of all Community Justice Authority's and the establishment of a new national body Community Justice Scotland, to be fully operational by April 2017. The role of Community Justice Scotland is defined as providing support and leadership for community justice, working closely with all relevant partners and providing assurance to Scottish Ministers and Local Government Leaders on the delivery of improvement outcomes, with support for improvement as required. The new body will also establish a Hub for Learning and Development to bring enhanced opportunities for innovation.

At a local level, the legislation places a statutory duty on a range of partners to work together to:

- develop, prepare and publish a Community Justice Outcome Improvement Plan by March 2017
- involve the third sector, community bodies, communities, victims and their families, the families of people with convictions, people with convictions themselves and any other relevant community bodies involved in community justice services as locally appropriate
- monitor and review progress on an annual basis and report to Community Justice Scotland

The named Statutory Partners are: *Chief Constable of Police Scotland; Health Boards; Integration Joint Boards for Health & Social Care; Local Authorities; Scottish Courts & Tribunals Service; Scottish Fire & Rescue Service; Scottish Ministers (i.e. Scottish Prison Service, Crown Office & Procurator Fiscal Service); and, Skills Development Scotland*

Within the National Strategy, the Vision for Community Justice in Scotland is defined as:

Scotland is a safer, fairer and more inclusive nation where we:-

- prevent and reduce further offending by addressing its underlying causes; and
- safely and effectively manage and support those who have committed offences to help them reintegrate into the community and realise their potential for the benefit of all citizens

The Priorities/Outcomes are defined as below and are accompanied with a range of actions (attached):

- Improved Community Understanding and Participation
- Strategic Planning and Partnership Working
- Effective Use of Evidence-Based Interventions
- Equal access to Services

Further information is available on [link to reports on meeting page on council website] [link to organisation's website]

### Key Points for Consideration

- The new community justice model expects local and national partners to effectively plan together to implement a Whole Systems approach to supporting the prevention of, and desistance from crime, evidenced-based service interventions are expected to be barrier free, with communities more aware and involved. Whilst this is significant review and development work, partners agree it is a welcome opportunity to build on the solid foundations already in existence through joint working practices
- At a strategic level the Community Justice Outcome and Improvement Plan for Argyll & Bute Council will be managed and developed in partnership with both East and West Dunbartonshires', capitalising on the long standing Criminal Justice Partnership arrangements. A Community Justice Transitions Executive Group is established for 2016/2017, with representatives from all Statutory Partners and the Third Sector Interface leads to oversee the development of the Plan, first meeting in September 2016. Formal approval of the Plan will be through Community Planning Management Group, although HSCP and IJB management groups will also have to review and approve
- A Transitions Officer is in post to support the process across the Argyll, Bute and Dunbartonshires' Partnership
- Initial engagement with local services including Criminal Justice, Housing, ADP, Children and Families, Third Sector Interface and national organisations including Police, Scottish Prison Service, Skills Development Scotland, Crown Office and Procurator Fiscal has taken place with all embracing the aspirations of the new model for community justice
- Local briefings and development sessions will take place in Argyll and Bute during the remainder of 2016, with the first planned for Monday 22<sup>nd</sup> August 2016 at the Council Chambers. It is expected that key representatives from all Statutory Partners and Third Sector Interface will attend, the purpose of the session is to review what actions are required to move towards the new model and inform the Community Justice Outcome Improvement Plan. Further sessions will be arranged for Third Sector service providers. The Transitions Officer will attend the Argyll & Bute Strategic Housing Forum on 31 August 2016
- Consultation with people with convictions, victims and families will also be included during 2016, the process and method of this is still being developed. Consultation with communities will be carried out through current CPP processes
- Further progress update/briefing will be provided to the next Area CPG

**For further information please contact: [mary.holt@wdc.gcsx.gov.uk and samantha.quarton@argyll-bute.gcsx.gov.uk]**

## The Scottish Government's Vision for Community Justice

Scotland is a safer, fairer and more inclusive nation where we:-

- prevent and reduce further offending by addressing its underlying causes; and
- safely and effectively manage and support those who have committed offences to help them reintegrate into the community and realise their potential for the benefit of all citizens

### Mission Statement

We will achieve this vision by effectively implementing the Scottish Government's plans for community justice to

- deliver a decisive shift in the balance between community interventions and the use of custody; and
- improve the reintegration from custody to community

### Priorities

Extensive consultation with stakeholders has made clear that the Scottish Government's vision and mission statement will be delivered by prioritising action in the following areas

- Improved Community Understanding and Participation
- Strategic Planning and Partnership Working
- Effective Use of Evidence-Based Interventions
- Equal access to Services

### Principles

Our vision for community justice is underpinned by the following principles:-

- People must be held to account for their offences, in a way that recognises the impact on victims of crime and is mindful of risks to the public, while being proportionate and effective in preventing and reducing further offending
- Re-integrating those who have committed offences into the community and helping them to realise their potential will create a safer and fairer society for all
- Every intervention should maximise opportunities for preventing and reducing offending as early as possible, before problems escalate
- Community justice outcomes cannot be improved by one stakeholder alone. We must work in partnership to address these complex issues
- Informed communities who participate in community justice will lead to more effective services and policies with greater legitimacy
- High quality, person-centred and collaborative services should be available to address the needs of those who have committed offences, their families, and victims of crime





To improve public understanding and participation Community Justice Partners are expected to:-	To improve strategic planning and partnership working Community Justice Partners are expected to:-
<ul style="list-style-type: none"> <li>• <b>Develop a communications strategy</b> that outlines their plans to raise awareness of community justice issues and the range and scope of locally available interventions and services; while spreading positive news stories to communities and local media, as well as local decision makers such as the judiciary</li> <li>• <b>Review and capitalise upon existing engagement mechanisms</b> and good practice</li> <li>• <b>Develop the evidence base</b> to help improve understanding of community justice issues in their area. Take advantage of existing research infrastructure and include contributions from academic, statutory and third sector partners</li> <li>• <b>Develop a community participation strategy</b> and <b>Involve communities</b> in community justice planning, delivery and evaluation, as well as co-designing and co-delivering services to fit locally identified needs.</li> <li>• <b>Support communities</b> on any capacity building required to enable their participation</li> <li>• <b>Be mindful of the importance of language.</b> Partners should use language that is inclusive to people with convictions and victims of crime</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Integrate non-statutory partners</b> into community justice planning structures and processes</li> <li>• <b>Share information</b> about effective interventions, and services as well as individual-level data where appropriate</li> <li>• <b>Focus on prevention and early intervention</b> to minimise future demand for services and future costs to the public sector.</li> <li>• <b>Build effective links</b> with children's services planning</li> <li>• <b>Support and assist the development of strong multi-agency public protection arrangements (MAPPA)</b></li> <li>• <b>Contribute to the development of a strategic approach to commissioning</b></li> <li>• <b>Make best use of resources</b> by sharing staff, expertise, information, property, and finance while building on existing areas of good collaborative working</li> <li>• <b>Demonstrate innovative and collaborative use of funding</b> to prevent and reduce further offending</li> <li>• <b>Help workforces understand</b> how they, and other partners, contribute to community justice outcomes</li> <li>• <b>Contribute to the development</b> of the Strategy for Innovation, Learning and Development</li> </ul>

To improve access to services, Community Justice Partners are expected to:	To facilitate the effective use of evidence-based interventions, Community Justice Partners are expected to:-
<ul style="list-style-type: none"> <li>• <b>Engage with the children and families</b> of people who have committed offences</li> <li>• <b>Facilitate the early assessment of individual housing need</b> and begin addressing these at the earliest opportunity in order to maximise positive housing outcomes and prevent homelessness</li> <li>• <b>Develop multi-agency protocols with local housing providers</b></li> <li>• <b>Every contact in the community justice pathway should be considered a health improvement opportunity.</b></li> <li>• <b>Improve access to financial and welfare advice services</b> for people who have committed offences and their families</li> <li>• <b>Put the development of employability skills, training and lifelong learning at the heart of local planning</b></li> <li>• <b>Remove barriers</b> to the recruitment of people with convictions</li> <li>• <b>Support the development of effective mentoring and “through-the gate” models</b> to help people move onto and sustain positive destinations</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Maximise opportunities for early intervention</b> and be mindful of the impact of areas such as health, on improving community justice outcomes</li> <li>• <b>Maximise opportunities for the use of diversion.</b> This will require a balance of appropriate decision-making by the Procurator Fiscal and provision of suitable services by criminal justice social work and the third sector</li> <li>• <b>Increase the availability and quality of alternatives to remand</b> such as electronic monitoring and bail supervision</li> <li>• <b>Increase the availability and quality of services in order to maximise the use of community disposals</b> such as community payback orders, DTTOs, electronic monitoring and structured deferred sentences</li> <li>• <b>Capitalise on third sector interventions</b> to improve community justice outcomes</li> <li>• <b>Deliver high-quality, person-centred interventions</b></li> <li>• <b>Provide a more consistent, graduated response to difficulties with compliance,</b> focused on support rather than punishment and making use (where appropriate) of electronic monitoring in collaboration with other measures</li> </ul>